



Each year, CGI's executives and local leaders meet face-to-face with business and IT leaders to hear their perspectives on the trends affecting their organizations and the implications for their business.

## We conducted 392 in-person interviews with government clients

## 3 sectors

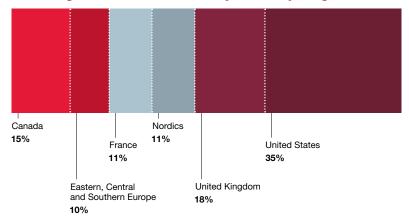
- Central and federal (169)
- State and local (136)
- Defense, intelligence and space (87)

42% business leaders

58%

IT leade

## Percentage of interviews covered by CGI's major regions







The client insights demonstrate that digital transformation and cybersecurity take on greater importance.

## Top 2017 trends in state and local government

with 2016 comparison



5%

Becoming digital organizations to meet increasing citizen expectations

76%

2

36%

Protecting through cybersecurity

72%

3

65%

Increasing use of public and private cloud

11%

4

65%

Coping with budget pressure through IT consolidation and process automation

74%

5

61%

Assuring regulatory compliance

38%



Looking ahead, executives cite the following as their top emerging trends.



54%

Aging workforce and the challenge of attracting and retaining upcoming talent



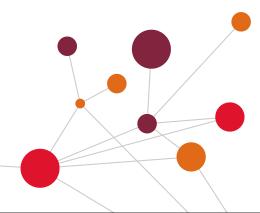
35%

Embracing Internet of Things for "smart" cities and solutions



Top investment areas highlight focus areas for client innovation.

|                                    | Now | Within 3 years |
|------------------------------------|-----|----------------|
| Digital transformation             | 78% | 90%            |
| Data and predictive analytics      | 56% | 79%            |
| Cybersecurity                      | 67% | 75%            |
| Need to modernize                  | 61% | 73%            |
| Operational improvement            | 67% | 65%            |
| Collaboration across the ecosystem | 50% | 58%            |
| ·                                  |     |                |





State and local government business and IT leaders interviewed align on the priority to become digital to meet citizen expectations, and that transformation requires IT modernization to proceed as does protecting operations through cybersecurity.

| Rank | Top business priorities                                    |     | Top IT priorities  |     |
|------|--|-----|--|-----|
| 1    | Improve citizen services and experience                    | 89% | Drive IT modernization to improve efficiency                               | 92% |
| 2    | Optimize today's operations and do better for less         | 86% | Digitize and automate business processes to deliver better citizen service | 85% |
| 3    | Protect the organization as cybersecurity and risks mature | 77% | Protect through cybersecurity  | 78% |
| 4    | Harness the power of data analytics to improve insight     | 70% | Establish effective IT roadmap, governance and management                  | 78% |
| 5    | Collaborate across the boundaries of our organization      | 59% | Embrace new and agile IT delivery models                                   | 71% |

