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SECOND QUARTER FISCAL 2020 RESULTS

For the three month period
ended March 31, 2020

April 29, 2020



Forward-looking information and statements

Our presentations contain “forward-looking information” within the meaning of Canadian securities laws and “forward-looking statements” within the meaning of the United States Private Securities Litigation Reform Act of 1995 and other applicable United States safe harbours. All such forward-looking information and statements are made and disclosed in reliance upon the safe harbour provisions of applicable Canadian and United States securities laws. Forward-looking information and statements include all information and statements regarding CGI’s intentions, plans, expectations, beliefs, objectives, future performance, and strategy, as well as any other information or statements that relate to future events or circumstances and which do not directly and exclusively relate to historical facts. Forward-looking information and statements often but not always use words such as “believe”, “estimate”, “expect”, “intend”, “anticipate”, “foresee”, “plan”, “predict”, “project”, “aim”, “seek”, “strive”, “potential”, “continue”, “target”, “may”, “might”, “could”, “should”, and similar expressions and variations thereof. These information and statements are based on our perception of historic trends, current conditions and expected future developments, as well as other assumptions, both general and specific, that we believe are appropriate in the circumstances. Such information and statements are, however, by their very nature, subject to inherent risks and uncertainties, of which many are beyond the control of CGI, and which give rise to the possibility that actual results could differ materially from our expectations expressed in, or implied by, such forward-looking information or forward-looking statements. These risks and uncertainties include but are not restricted to: risks related to the market such as the level of business activity of our clients, which is affected by economic and political conditions, external risks (such as pandemics) and our ability to negotiate new contracts; risks related to our industry such as competition and our ability to attract and retain qualified employees, to develop and expand our services, to penetrate new markets, and to protect our intellectual property rights; risks related to our business such as risks associated with our growth strategy, including the integration of new operations, financial and operational risks inherent in worldwide operations, foreign exchange risks, income tax laws, our ability to negotiate favorable contractual terms, to deliver our services and to collect receivables, and the reputational and financial risks attendant to cybersecurity breaches and other incidents; as well as other risks identified or incorporated by reference in our presentations, in CGI’s annual and quarterly MD&A and in other documents that we make public, including our filings with the Canadian Securities Administrators (on SEDAR at www.sedar.com) and the U.S. Securities and Exchange Commission (on EDGAR at www.sec.gov). For a discussion of risks in response to the coronavirus (COVID-19) pandemic, see Pandemic Risks in section 8.1.1. of our Q2 2020 quarterly MD&A. Unless otherwise stated, the forward-looking information and statements contained in our presentations are made as of the date hereof and CGI disclaims any intention or obligation to publicly update or revise any forward-looking information or forward-looking statements, whether as a result of new information, future events or otherwise, except as required by applicable law. While we believe that our assumptions on which these forward-looking information and forward-looking statements are based were reasonable as at the date hereof, you are cautioned not to place undue reliance on these forward-looking information or statements. Furthermore, you are reminded that forward-looking information and statements are presented for the sole purpose of assisting investors and others in understanding our objectives, strategic priorities and business outlook as well as our anticipated operating environment. You are cautioned that such information may not be appropriate for other purposes. Further information on the risks that could cause our actual results to differ significantly from our current expectations may be found in the section titled “Risk Environment” of CGI’s annual and quarterly MD&A, which is incorporated by reference in this cautionary statement. We also caution that the above-mentioned risks and the risks disclosed in CGI’s annual and quarterly MD&A and other documents and filings are not the only ones that could affect us. Additional risks and uncertainties not currently known to us or that we currently deem to be immaterial could also have a material adverse effect on our financial position, financial performance, cash flows, business or reputation.

Please refer to the “Investors” section of CGI’s website at www.cgi.com to consult disclosure documents used by management when discussing CGI’s financial results with investors and analysts.

All amounts are in Canadian dollars unless otherwise indicated.

Non-GAAP Financial Performance Measures Definitions

The reader should note that the Company reports its financial results in accordance with IFRS. However, we use a combination of financial measures, ratios, and non-GAAP measures to assess the Company’s performance. The non-GAAP measures used in this presentation do not have any standardized meaning prescribed by IFRS and are therefore unlikely to be comparable to similar measures presented by other issuers. These measures should be considered as supplemental in nature and not as a substitute for the related financial information prepared in accordance with IFRS. Management believes these measures are useful to investors as it best reflects the performance of our activities and allows for better comparability from period to period as well as to trend analysis. The following non-GAAP financial performance measures are defined on pages 3 and 4 of our MD&A which is posted on CGI’s website, and filed with SEDAR and EDGAR: Adjusted EBIT (non-GAAP); adjusted EBIT margin (non-GAAP); net earnings margin (non-GAAP); net earnings excluding specific items (non-GAAP); net earnings margin excluding specific items (non-GAAP); diluted earnings per share excluding specific items (non-GAAP); days sales outstanding (DSO) (non-GAAP); constant currency growth (non-GAAP); backlog (non-GAAP); bookings (non-GAAP); book-to-bill ratio (non-GAAP); net debt (non-GAAP); net debt to capitalization ratio (non-GAAP); return on equity (ROE) (non-GAAP), and return on invested capital (ROIC) (non-GAAP).

**GEORGE D.
SCHINDLER**

President and
Chief Executive Officer

**FRANÇOIS
BOULANGER**

Executive Vice-President and
Chief Financial Officer

Q2 Fiscal 2020 Results

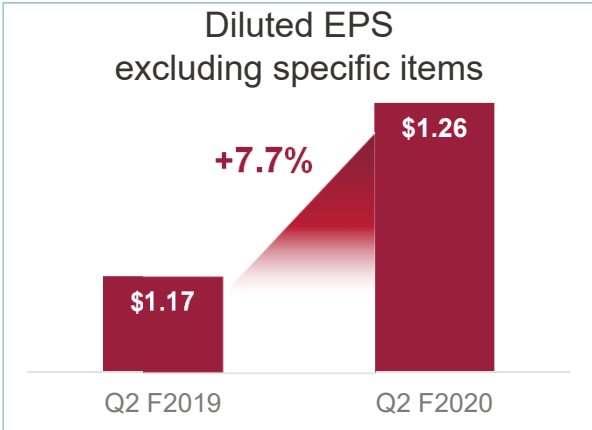
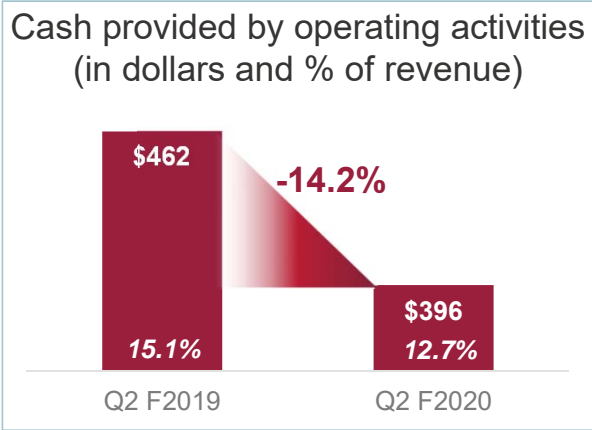
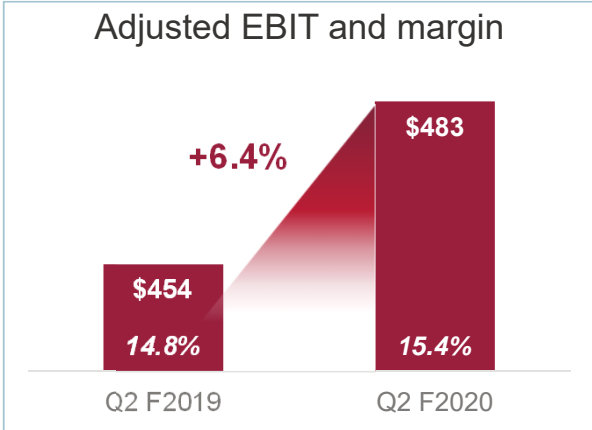
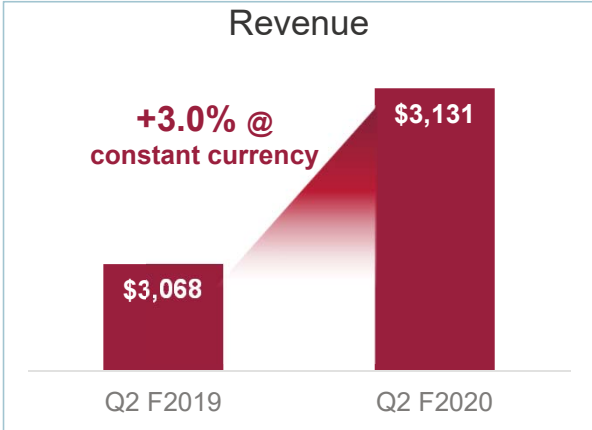


vs Q2 F2019

Revenue	\$3.13B	↑	2.0%
Constant currency growth		↑	3.0%
Adjusted EBIT	\$483.2M	↑	6.4%
Adjusted EBIT margin	15.4%	↑	60 bps
Net earnings	\$314.8M	↓	1.1%
Net earnings margin	10.1%	↓	30 bps
Net earnings excluding specific items*	\$338.4M	↑	4.3%
Net earnings margin excluding specific items*	10.8%	↑	20 bps
Diluted earnings per share (Diluted EPS)	\$1.18	↑	3.5%
Diluted EPS excluding specific items*	\$1.26	↑	7.7%

* Constant currency growth, adjusted EBIT and margin, net earnings, net earnings margin and diluted EPS, all three excluding specific items, are non-GAAP measures for which we provide the reconciliation to their closest IFRS measure in the MD&A. Specific items can be comprised of acquisition-related costs, integration and restructuring costs, all of which are net of tax. These specific items are discussed and identified in [sections 3.7.1 and 3.7.2](#) of the Q2 F2020 MD&A.

Strong Q2 Fiscal 2020 Results



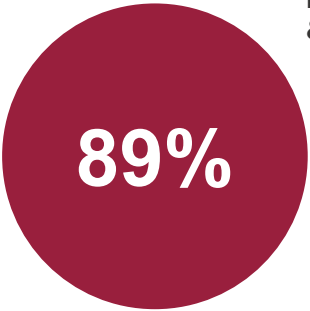
* Adjusted EBIT and margin, net earnings, net earnings margin and diluted EPS, all three excluding specific items, are non-GAAP measures for which we provide more details in the Q2 F2020 MD&A.

\$11.9B in LTM bookings, book-to-bill of 97%

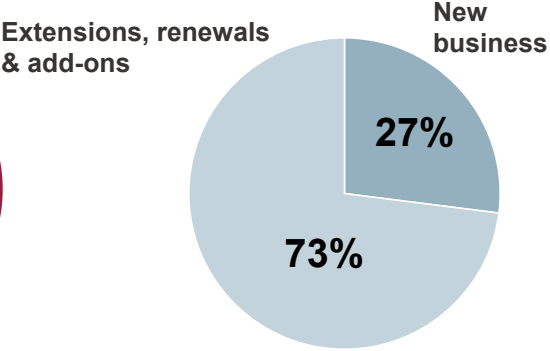
Q2 F2020



BOOKINGS



BOOK-TO-BILL



CONTRACT TYPE

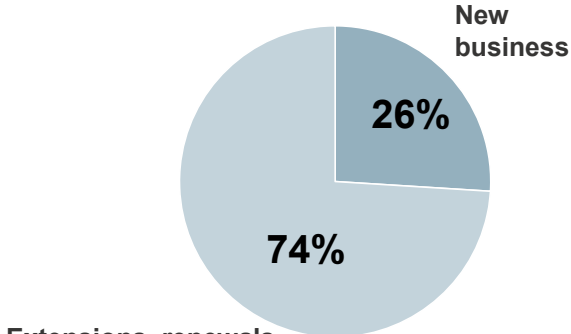
LAST TWELVE MONTHS



BOOKINGS



BOOK-TO-BILL



CONTRACT TYPE

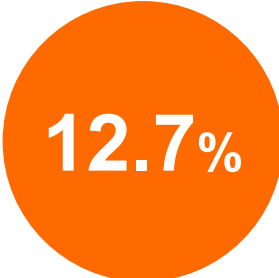
* Bookings and Book-to-bill ratio are non-GAAP measures for which we provide the reconciliation to their closest IFRS measure in the Q2 F2020 MD&A.

Cash provided by operating activities

Q2 F2020



CASH FLOW



% OF REVENUE



PER SHARE

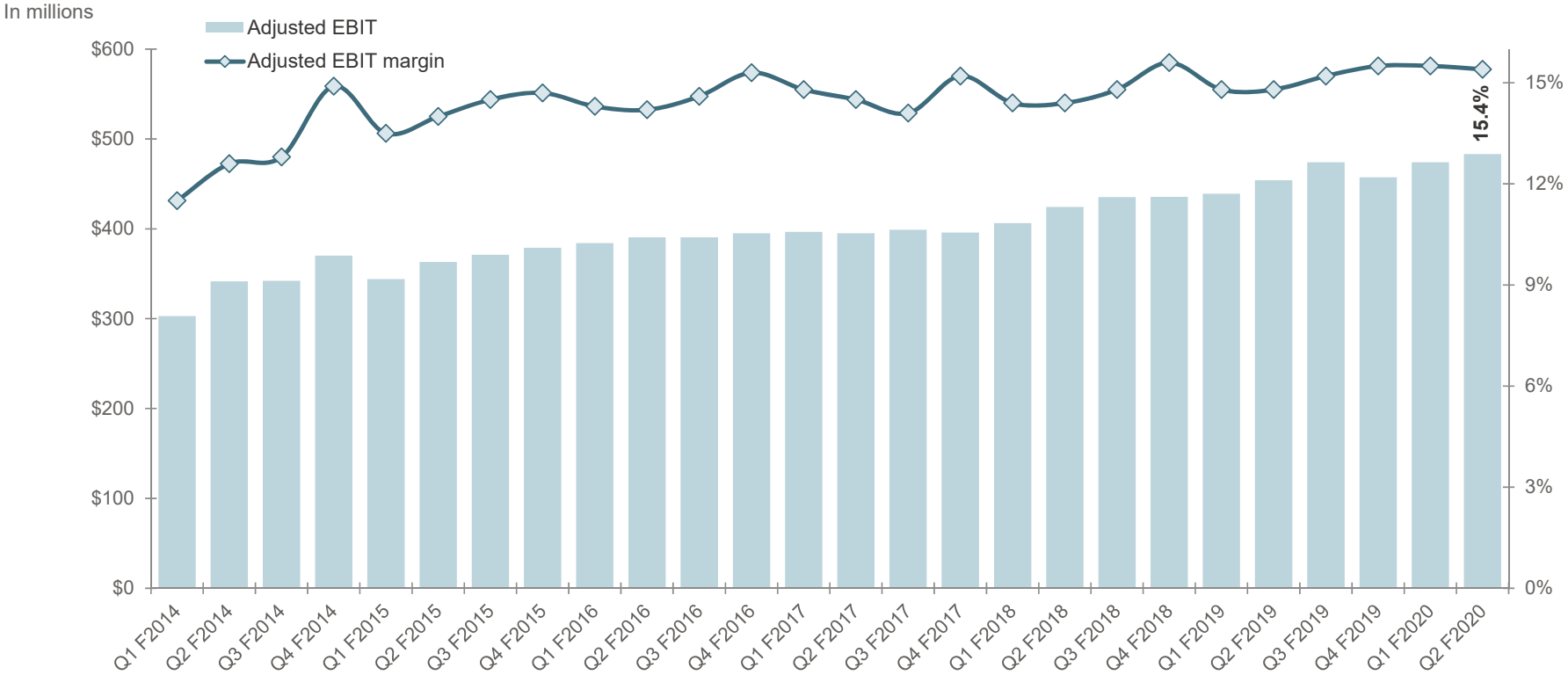
LAST TWELVE MONTHS



* Cash provided by operating activities per diluted share (non GAAP) is a measure of our cash provided by operating activities on a per share basis, assuming all dilutive elements are exercised.

Q2 Fiscal 2020 Results

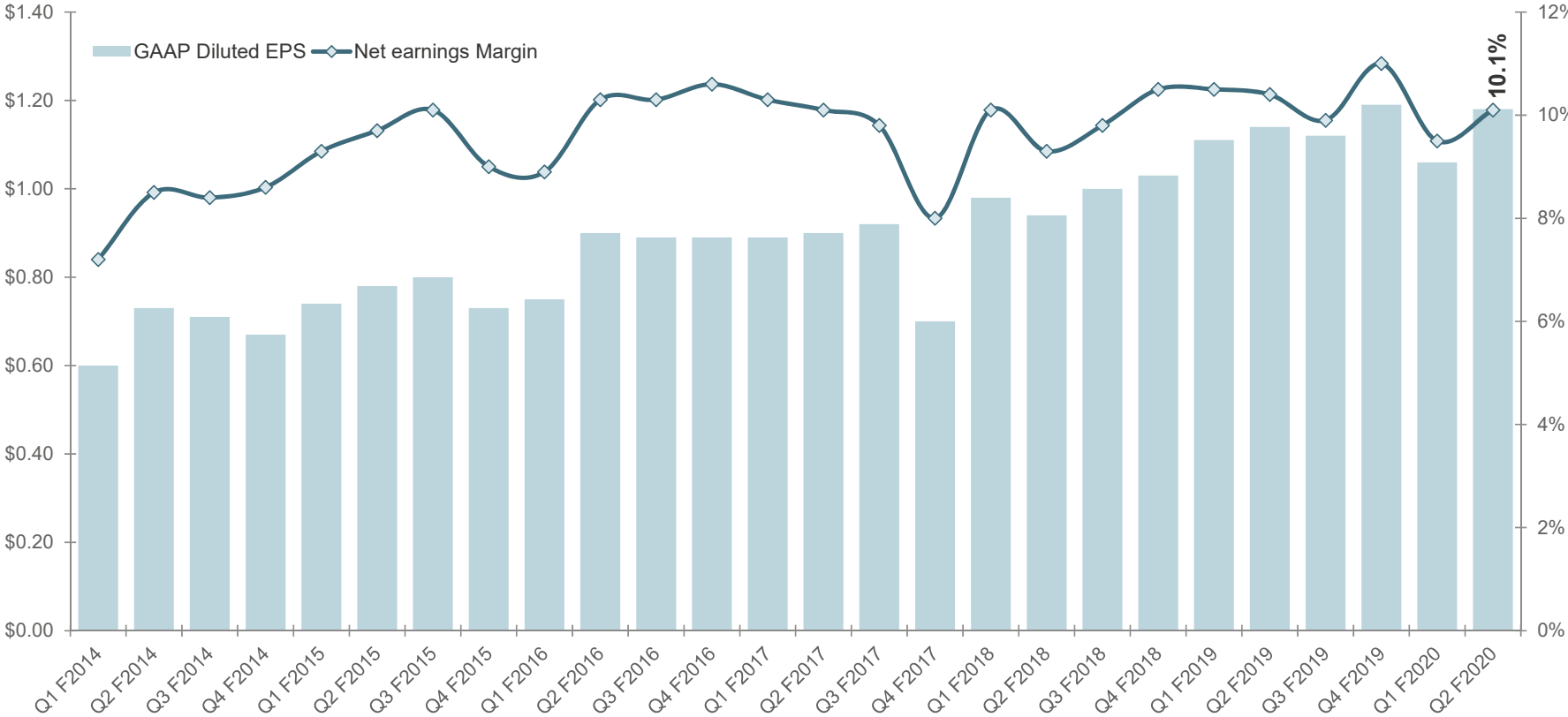
Adj. EBIT of \$483.2 million, up \$29 million; margin of 15.4%



* Adjusted EBIT and adjusted EBIT margin are non-GAAP measures for which we provide the reconciliation to their closest IFRS measure in the Q2 F2020 MD&A.

Q2 Fiscal 2020 Results

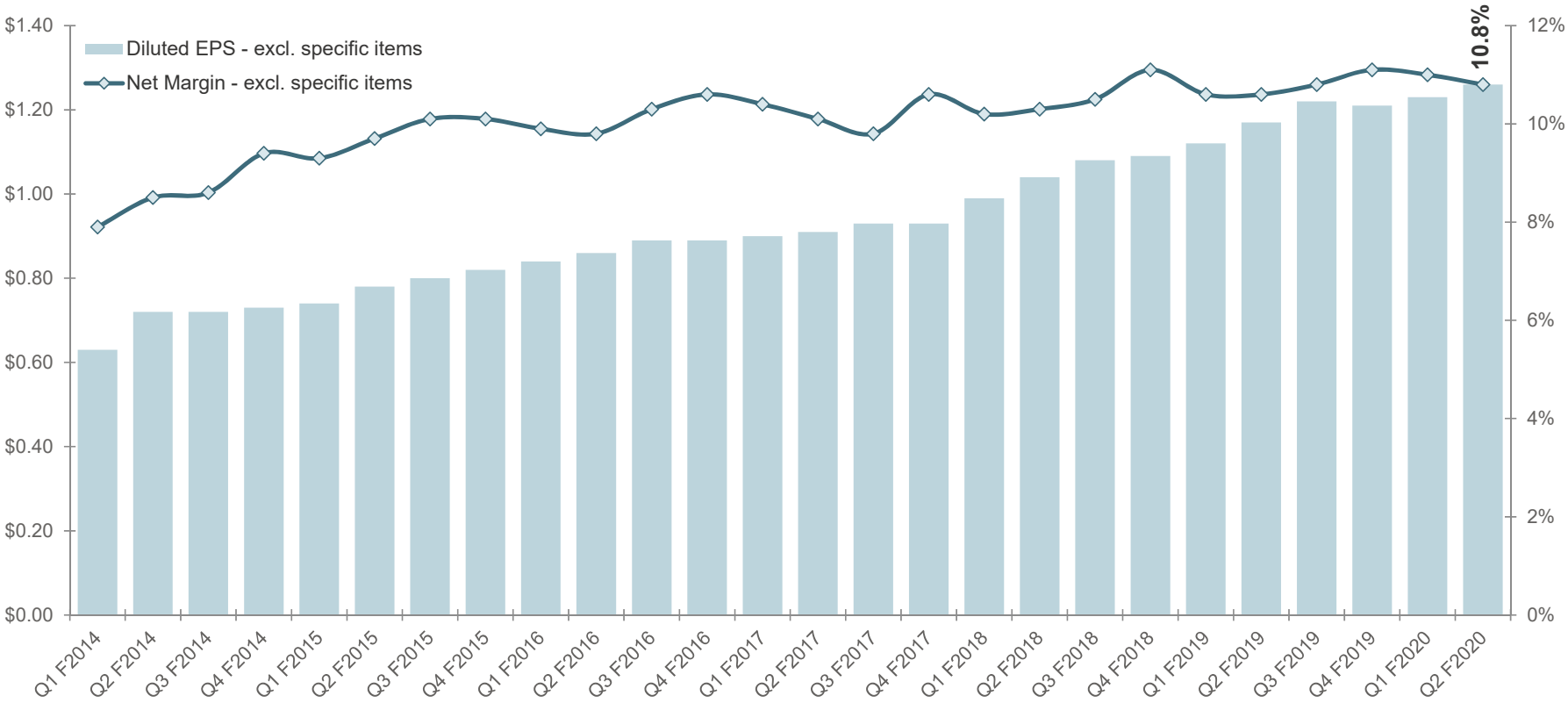
GAAP Net earnings of \$314.8M – diluted EPS of \$1.18, net margin 10.1%



* Net earnings margin is a non-GAAP measure for which we provide the reconciliation to their closest IFRS measure in the Q2 F2020 MD&A.

Q2 Fiscal 2020 Results

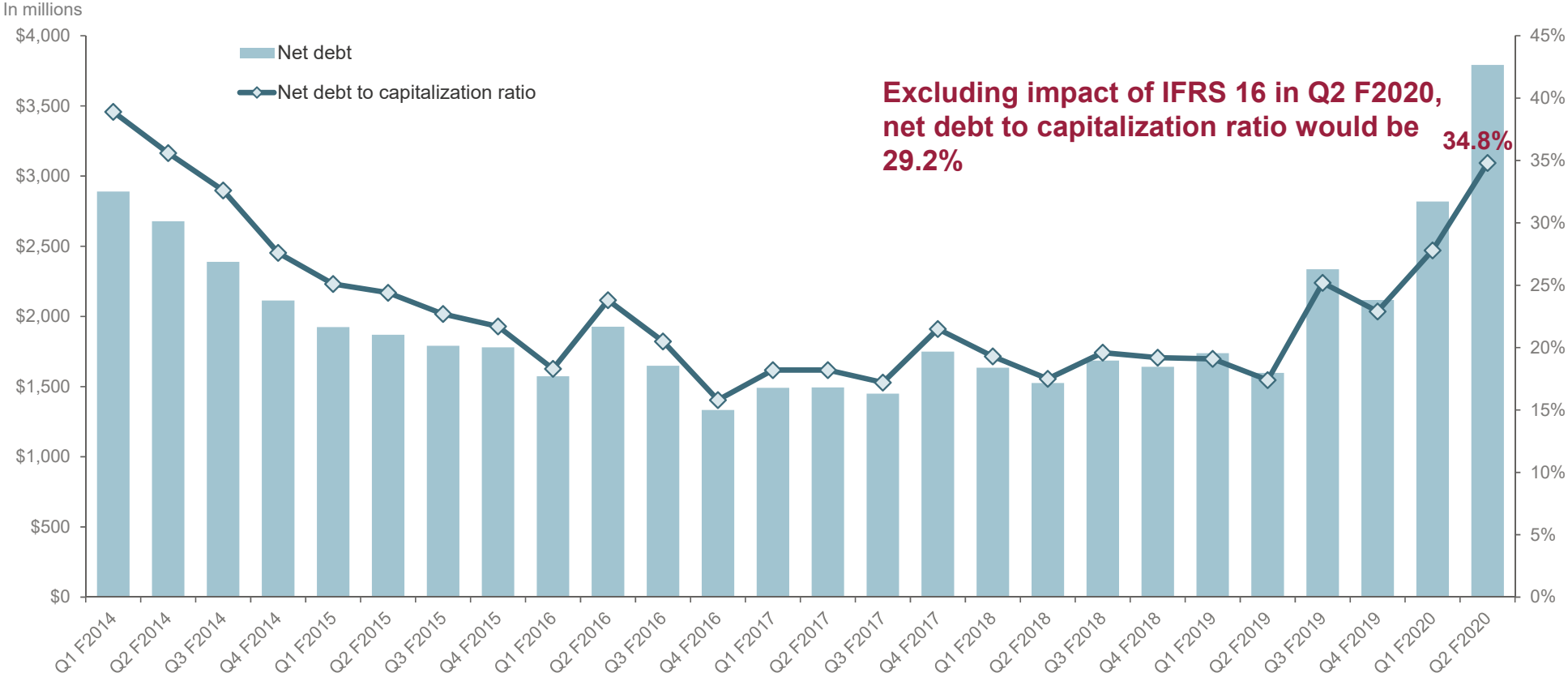
Net earnings excluding specific items of \$338.4M – diluted EPS of \$1.26, up 7.7% from Q2-F2019



* Net earnings, net earnings margin and diluted EPS, all excluding specific items, are non-GAAP measures for which we provide the reconciliation to their closest IFRS measure in the Q2 F2020 MD&A.

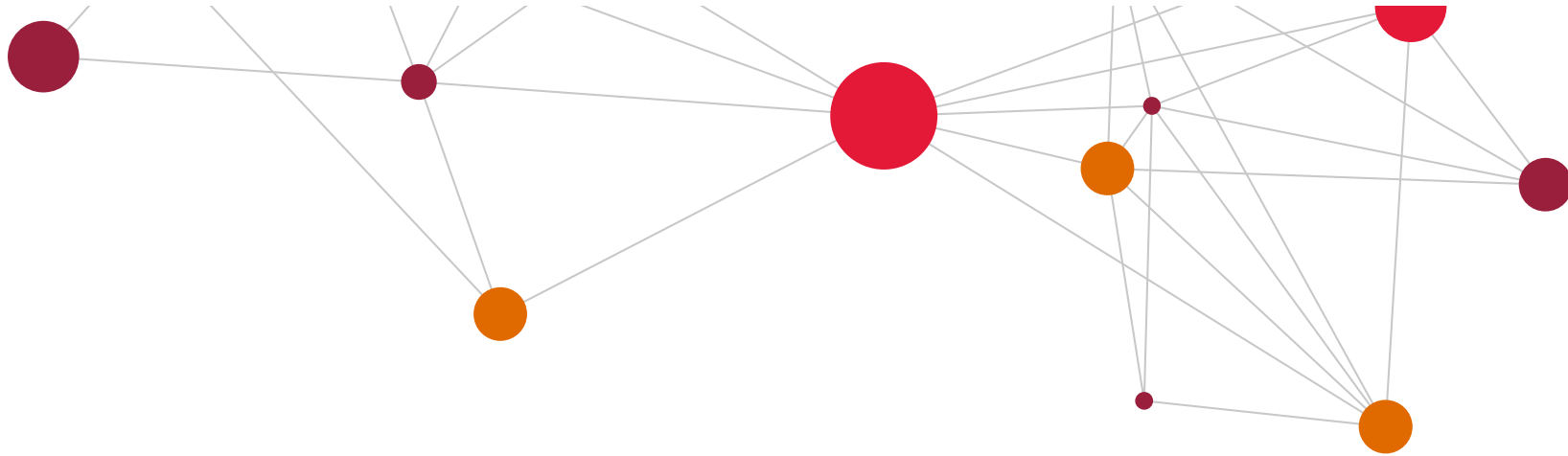
Q2 Fiscal 2020 Results

Net debt at \$3.8B or 34.8% net debt to capitalization ratio



Excluding impact of IFRS 16 in Q2 F2020, net debt to capitalization ratio would be 29.2%

* Net debt and net debt to capitalization ratio are non-GAAP measures for which we provide the definitions in the section "Non-GAAP and Key Performance Measures" of the Q2 F2020 MD&A.



Contact investor relations team to continue the conversation

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For more information: [CGI.com/investors](https://www.cgi.com/investors)